FIFA U-20 World Cup New Zealand 2015

PARTNER REPORT #10

To 31 March 2015

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# Executive Summary

## Summary Highlights

### High Level Projects on the Horizon:

### Workstream Reports

*Operations*

*Competitions*

*Commercial*

*Marketing/Communications*

*Corporate Services*

*Leverage and Legacy*

# Project Dashboard

# Risk Management Register – Critical risks only

**Risk definitions**

| **Factor / Consequence** | **Insignificant** | **Minor** | **Moderate** | **Major** | **Extreme** |
| --- | --- | --- | --- | --- | --- |
| Strategic | Only a small increase in fan support and player base. Minimal impact on NZF brand equity.  | Fan support and player base is maintained at current levels. Minimal impact on NZF brand equity. | Slight reduction in fan support and player base. Some impact on NZF brand equity. |  Solid reduction in fan support and player base. Some negative impact on NZF brand equity. | Significant and enduring reduction in fan support and player base. Significant negative impact on NZF brand equity. |
| Financial | Breakeven result | Net loss for tournament between breakeven and $xxxk | Net loss for tournament between $50k and $xxxk  | Net loss for tournament between $200k and $xxxk  | Net loss from tournament of greater than $500k |
| Event Reputation | One-off negative local or national media coverage  | Sustained negative national or local media coverage. One off intl negative media coverage | Sustained negative national and/or international media coverage.  | One off event or series of events resulting in loss of confidence from FIFA or other stakeholders | Major scandal or reputation issue resulting in FIFA unlikely to bring an event back to NZ |
| Delivery | Minor glitches in delivering the tournament  | Minor delays or disruption to matches or surrounding events/services | Issues that require rescheduling or changes to tier 2 games | Issues that require rescheduling or changes to tier 1 games.  | Inability to deliver the tournament |
| Legal | Isolated contractual disagreements | Significant contractual disagreements with stakeholders | Litigation with stadiums, councils or other local stakeholders. Major breach of FIFA hosting agreement | Litigation over breach of Hosting agreement with FIFA or other key contracts | Loss of hosting rights from FIFA  |
| Relationships | Minor disagreements with key stakeholders | Relationship issues between key parties | Significant one off or on-going relationship issues that impact on achievement of objectives | Severe breakdown on key relationships | Public Severance of key relationships |
| Health and Safety | Minor injury/illness from a one-off accident or event to one individual | Minor injuries/illnesses from recurring accident/event | Accident/event resulting in significant injuries or illness | Accident resulting in serious permanent damage to an individual or less significant injuries/illnesses to many | Accident resulting in a fatality and/or mass significant injuries/illness |

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Risk Likelihood:** |  | **Risk Level:**  |  | **Risk Management:** |
| **Descriptor** | **Description** |  |  | **Insignificant** | **Minor** | **Moderate** | **Major** | **Extreme** |  |  |  |
| Almost Certain | There is an 80% or higher chance of the event happening during the life of the project |  | Almost Certain | Medium | High | Critical | Critical | Critical |  | Critical | Board and Management Action required |
| Likely | The event will probably occur during the life of the project (60%-80% chance) |  | Likely | Medium | Medium | High | Critical | Critical |  | High | Senior Management Attention required |
| Possible | The event should occur at some stage during the life of the project (30% to 60% chance) |  | Possible | Low | Medium | High | Critical | Critical |  | Medium | Management responsibility must be specified |
| Unlikely | The event could occur during the life of the project (5% to 30%) |  | Unlikely | Low | Low | Medium | High | Critical |  | Low | Manage by routine procedures |
| Rare  | The event may only occur in exceptional circumstances (less than 5% chance) |  | Rare  | Low | Low | Medium | High | High |  |  |  |